

# U Multirank AD 2015 na tle opinii o rankingach uczelni

Tomasz Szapiro

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SZKOŁA GŁÓWNA HANDLOWA W WARSZAWIE

[www.sgh.waw.pl](http://www.sgh.waw.pl)



Bruksela, dnia 20.9.2011  
KOM(2011) 567 wersja ostateczna

**KOMUNIKAT KOMISJI DO PARLAMENTU EUROPEJSKIEGO, RADY,  
EUROPEJSKIEGO KOMITETU EKONOMICZNO-SPOŁECZNEGO I KOMITETU  
REGIONÓW**

**Działania na rzecz wzrostu gospodarczego i zatrudnienia - plan modernizacji  
europejskich systemów szkolnictwa wyższego**

{SEK(2011) 1063 wersja ostateczna}

*Komisja Europejska:*

- **opracuje U-Multirank: nowe, opierające się na wynikach narzędzie do tworzenia rankingów i informowania, umożliwiające ustalenie profilu instytucji szkolnictwa wyższego** i mające na celu radykalne poprawienie przejrzystości sektora szkolnictwa wyższego. Pierwsze wyniki tego działania będą znane w 2013 r. Wykraczając poza zakres obecnych rankingów i wskaźników dotyczących wyników, które koncentrują się na badaniach naukowych, to niezależnie opracowane narzędzie ułatwi dokonywanie wyboru i podejmowanie decyzji przez wszystkie strony zainteresowane szkolnictwem wyższym;

# ***28 maja (2103) osiągnięty został pierwszy cel etapowy europejskiego konsorcjum rankingowego U-Multirank: do udziału w projekcie zgłosiło się 500 uczelni***

**. W tym aż 41 uczelni z Polski!** Zgłoszenia przyjmowane będą jeszcze do połowy czerwca.

- Z satysfakcją przypominamy, że Fundacja Edukacyjna „Perspektywy” jest jedyną organizacją spośród nowych państw członkowskich Unii Europejskiej, która uczestniczy w pilotowanym przez Komisję Europejską projekcie nowego rankingu uniwersytetów U-Multirank. „Perspektywy” są członkiem konsorcjum, które wygrało konkurs ogłoszony w ub.r. przez Komisję Europejską. Na czele konsorcjum stoją renomowane organizacje z Niemiec (**Centre for Higher Education, CHE**) i Holandii (**Center for Higher Education Policy Studies, CHEPS**). Fundacja „Perspektywy” została zaproszona do udziału w przedsięwzięciu w uznaniu jej wieloletniego doświadczenia w przygotowywaniu rankingów szkół wyższych.
- Projekt U-Multirank zakłada opracowanie nowego międzynarodowego rankingu akademickiego, który pozwoli określić silne i słabe strony uczelni w bardziej wszechstronny sposób niż robią to obecnie znane rankingi. U-Multirank ma umożliwić różnym zainteresowanym stronom: studentom, społeczności akademickiej pracodawcom czy politykom, tworzenie rankingów uczelni według kryteriów dla każdej z tych grup najważniejszych.
- Celem rankingu jest przedstawienie bardziej realistycznej i przyjaznej użytkownikom oferty akademickiej. W nowym „wielowymiarowym” rankingu uniwersytety będą oceniane w pięciu różnych obszarach. Liczyć się będą: renoma w zakresie badań naukowych, jakość nauczania i uczenia się, kontakty międzynarodowe, sukcesy na polu transferu wiedzy (np. partnerstwa z przedsiębiorstwami i start-upami) oraz zaangażowanie na szczeblu regionalnym. **Pierwsze wyniki klasyfikacji zostaną udostępnione na początku 2014 r.**
- <http://umultirank.org>

## **Odpowiedź podsekretarza stanu w Ministerstwie Nauki i Szkolnictwa Wyższego - z upoważnienia ministra - na interpelację nr 22556 w sprawie poziomu nauczania na polskich uczelniach**

- „..... aby przekazać osobom zainteresowanym, w szczególności studentom, dokładną informację na temat jakości kształcenia w danej uczelni, w tym na konkretnym kierunku studiów, **Polska zaangażowała się w europejski projekt U-Multirank.**
- W odróżnieniu od innych światowych rankingów U-Multirank da użytkownikowi szeroki zestaw wskaźników pozwalający na **ocenę realizacji różnorodnych misji uczelni.**
- Będzie on **dostępny on-line** - [www.u-portal.org/u-multirank](http://www.u-portal.org/u-multirank)
- U-Multirank **umożliwi porównanie** uczelni o podobnych profilach zdefiniowanych poprzez: jakość kształcenia (w tym wyniki dotyczące zatrudnialności), wyniki w zakresie badań naukowych, transfer wiedzy, wymiar międzynarodowy oraz realizację misji regionalnej uczelni.
- Tym samym narzędzie to **umożliwi wyszukiwanie** uczelni odpowiadającej indywidualnym wymaganiom i oczekiwaniom osoby uczącej się....”

Podsekretarz stanu, Daria Lipińska-Nałęcz, Warszawa, dnia 30 grudnia 2013 r.

<http://www.sejm.gov.pl/Sejm7.nsf/InterpelacjaTresc.xsp?key=4F2E6512>

# 1 Which university are you interested in?

Either search for a university by name or find it by browsing the cities listed below.

Search for a university by name

Select a university by city

A B C D E F G H I J K L M N O P Q R S T U V **W** X-Z

Wageningen

Wellington

Windsor

Wollongong

Wuhan

Warsaw

Wiener Neustadt

Winnipeg

Worcester

Würzburg

Washington, D.C.

Wiesbaden

Winston-Salem

Wrocław

Waterloo

Windhoek

Witten

Wrocław

## Universities in Warsaw

University of Warsaw

Vistula University

University of Finance and Management in Warsaw

Warsaw University of Technology

Lazarski University








Medical University of Warsaw

Kozminski University


Warsaw University of Life Sciences SGGW-WULS

Military University of Technology in Warsaw

# Teaching & Learning

	Score	 Other universities   better >
Bachelor graduation rate <sup>?</sup>	—	
Masters graduation rate <sup>?</sup>	—	
Graduating on time (bachelors) <sup>?</sup>	77.98% 	
Graduating on time (masters) <sup>?</sup>	97.68% 	
Relative BA graduate unemployment <sup>?</sup>	—	
Relative MA graduate unemployment <sup>?</sup>	—	
Relative graduate unemployment long first degree <sup>?</sup>	—	
Graduating on time (long first degree) <sup>?</sup>	—	
Graduation rate long first degree <sup>?</sup>	—	

# Research

	Score	 Other universities   better >
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# Research

Score



Other universities | better >

Citation rate ?



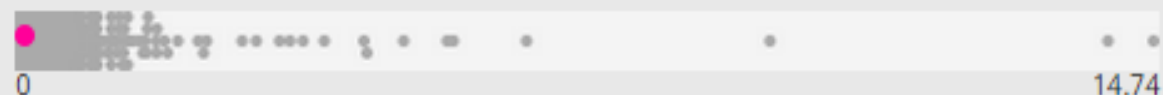
Research publications (absolute numbers) ?

35



Research publications (size-normalised) ?

0.006



External research income ?



Art related output ?

0 !



Top cited publications ?



Interdisciplinary publications ?



Post-doc positions ?

8.43%



Publication output ?

3 !

# **Siedem mitów i zapytań**

- 1. Ranking jest obiektywny**
- 2. Ranking ma tylko jednego użytkownika**
- 3. Ranking to sprawa prosta**
- 4. Ranking to zabawka – rodzaj rebusa**
- 5. Ranking nie kosztuje**
- 6. Ranking to nie biznes**
- 7. Ranking to koniec a nie początek przygody**



# Gdzie można śledzić projekt?

- Chyba nie ma pytania „czy”
- Są pytania  
kiedy ?  
skąd wziąć na to pieniądze ?



<http://www.u-multirank.eu>

EUA PUBLICATIONS 2014

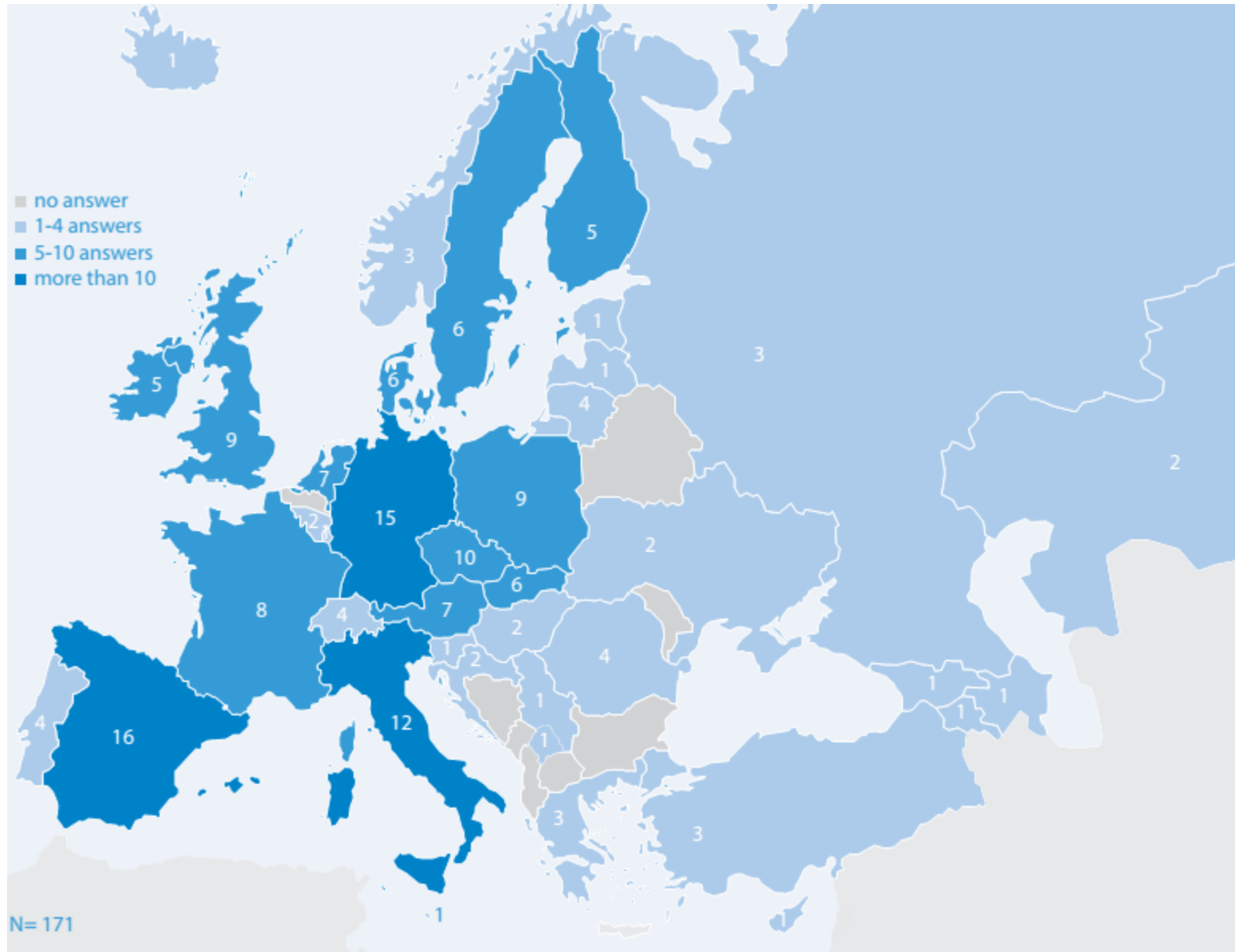
# **RANKINGS IN INSTITUTIONAL STRATEGIES AND PROCESSES: IMPACT OR ILLUSION?**

BY ELLEN HAZELKORN, TIA LOUKKOLA, THÉRÈSE ZHANG

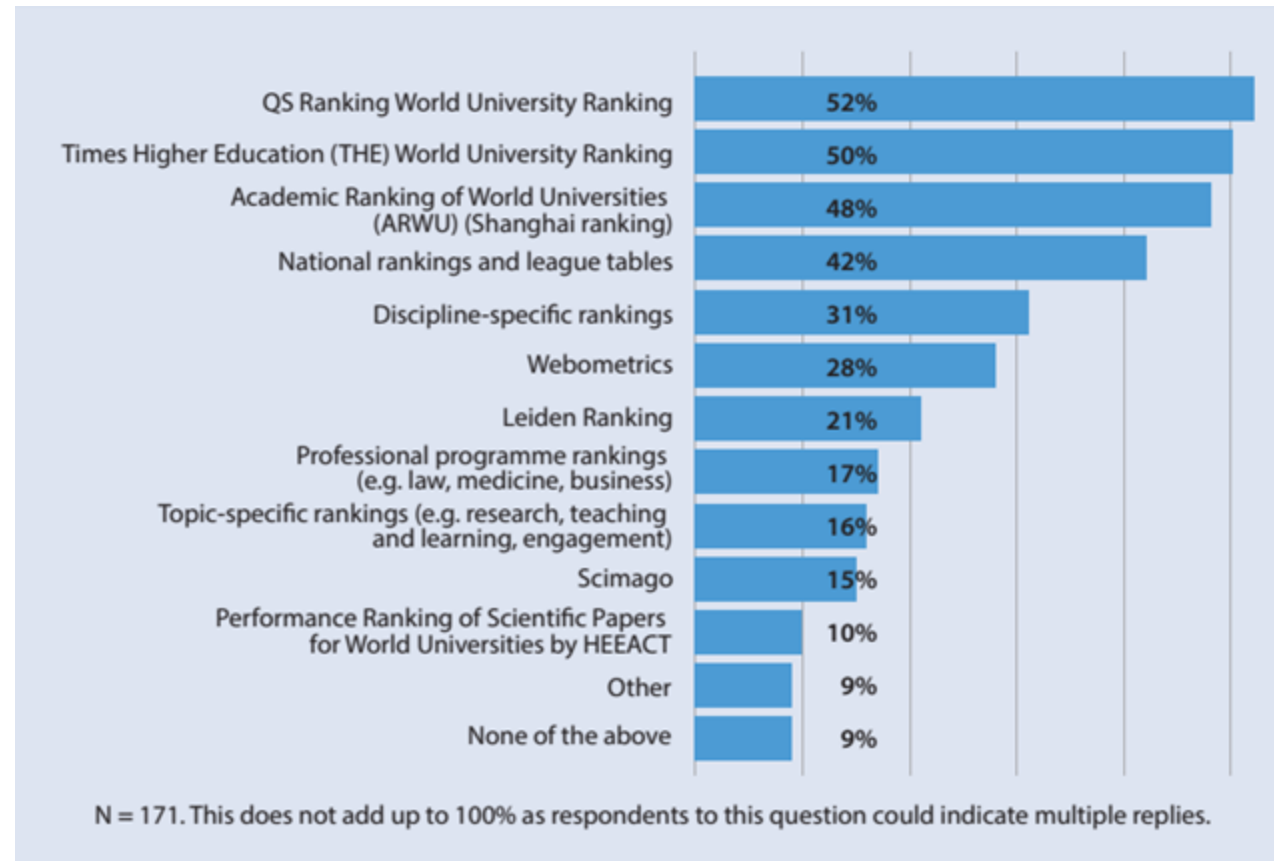
# Najważniejsze rankingi

- Academic Ranking of World Universities (ARWU) (Shanghai Jiao Tong University), China, 2003
- Webometrics (Spanish National Research Council), Spain, 2004
- National Taiwan University Rankings (formerly Performance Ranking of Scientific Papers for Research Universities, HEEACT), Taiwan, 2007
- Leiden Ranking (Centre for Science & Technology Studies, University of Leiden), Netherlands, 2008
- SCImago Journal and Country Rank (SJR), Spain, 2009
- University Ranking by Academic Performance (URAP) (Informatics Institute of Middle East Technical University), Turkey, 2009
- QS World University Rankings (Quacquarelli Symonds), UK, 2010
- THE World University Ranking (Times Higher Education), UK, 2010
- U-Multirank (European Commission),<sup>7</sup> Belgium, 2014

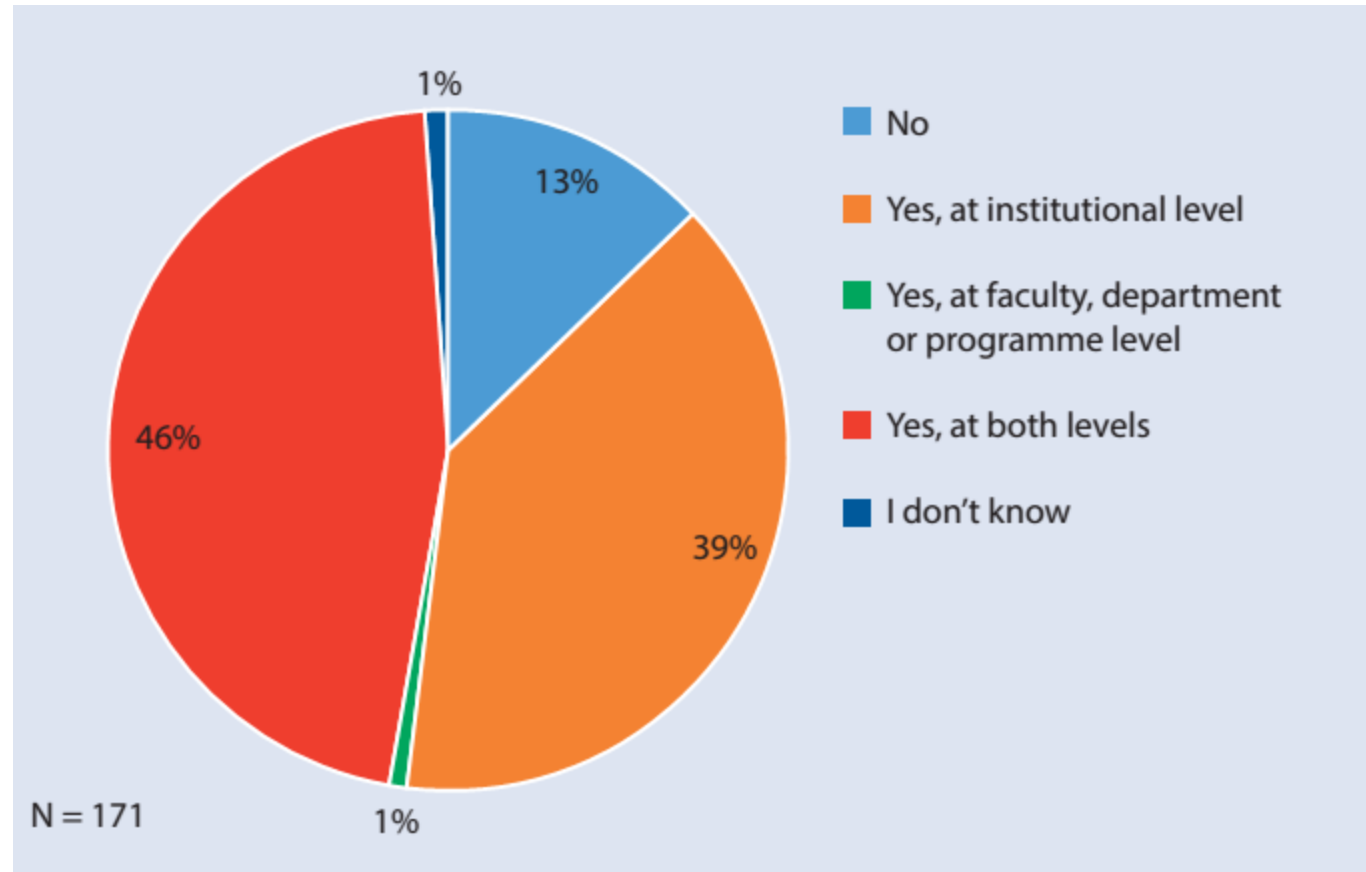
# Respondenci



# Wpływ rankingu na instytucję



# Monitorowanie swojej pozycji

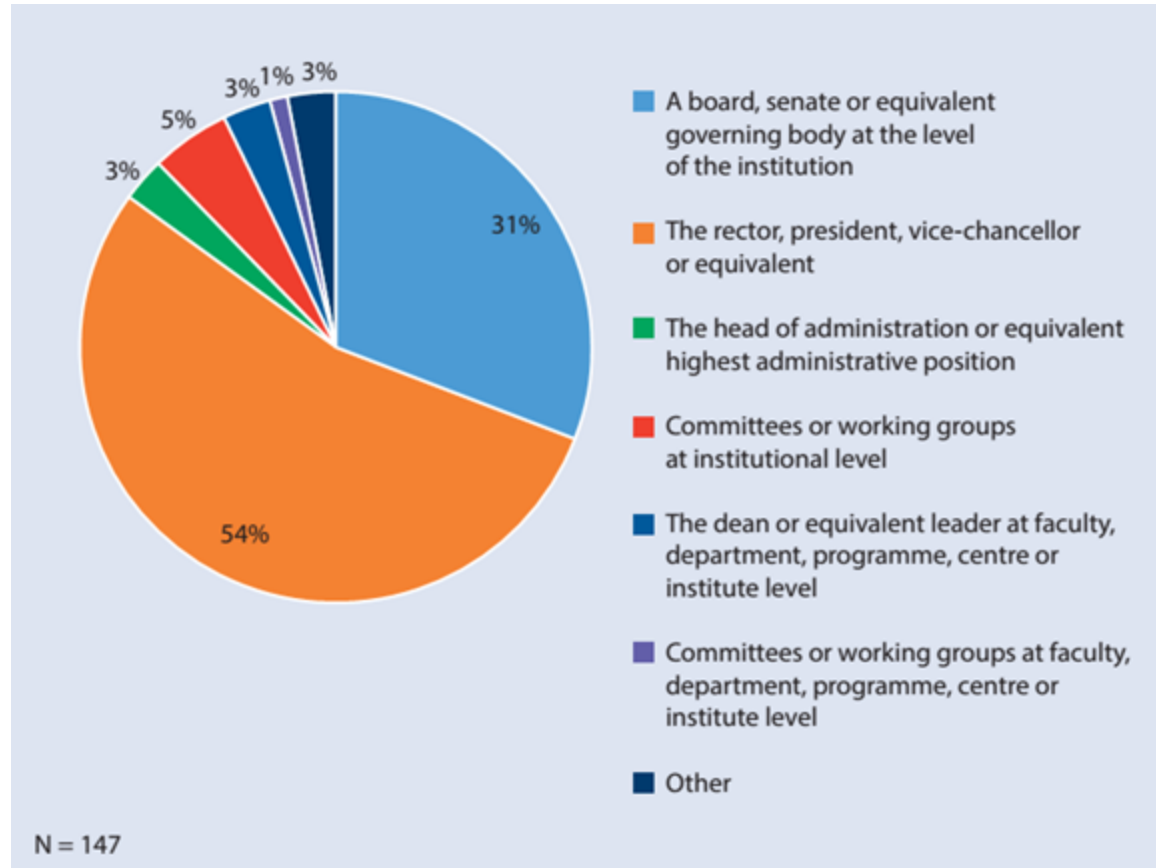


# Sposób monitorowania

Process for monitoring rankings	
We have a specialist unit/section of the institution which monitors our position in the rankings regularly.	33%
We have one or several persons at institution level who monitor(s) our position in the rankings regularly.	54%
We have one or several persons at study field, department or programme level who monitor(s) our position in the rankings regularly.	12%
We occasionally look into rankings to inform strategic decisions or for precise purposes, but not in a systematic way.	23%
There are discussion platforms (committees, meetings...) organised at institutional level, where the issue of rankings is discussed on a regular basis.	26%
There are discussion platforms (committees, meetings...) organised at faculty, department or programme level, where the issue of rankings is discussed on a regular basis.	12%
Other	5%

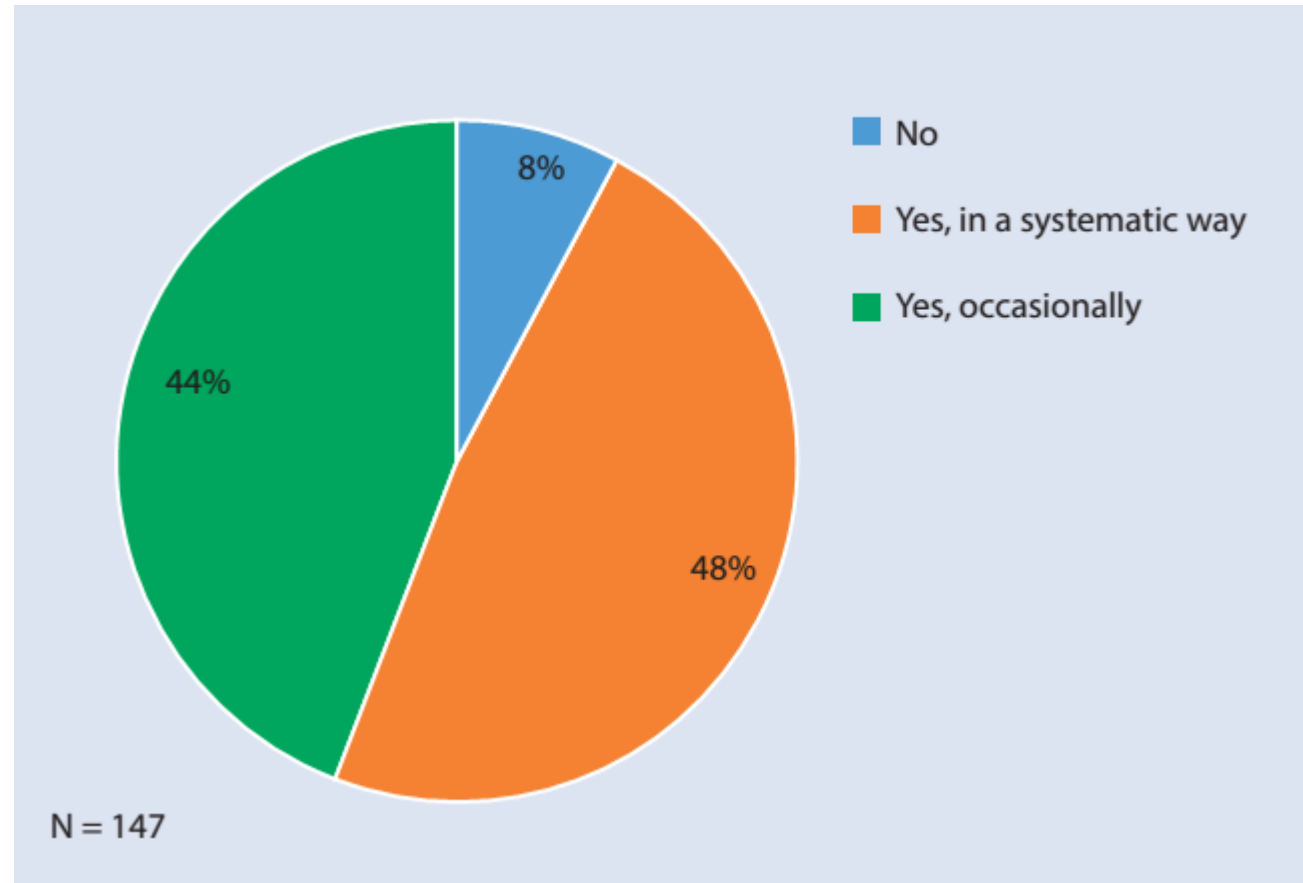
**N = 147.** The results do not add up to 100% as respondents to this question could indicate multiple replies.

# Kto monitoruje

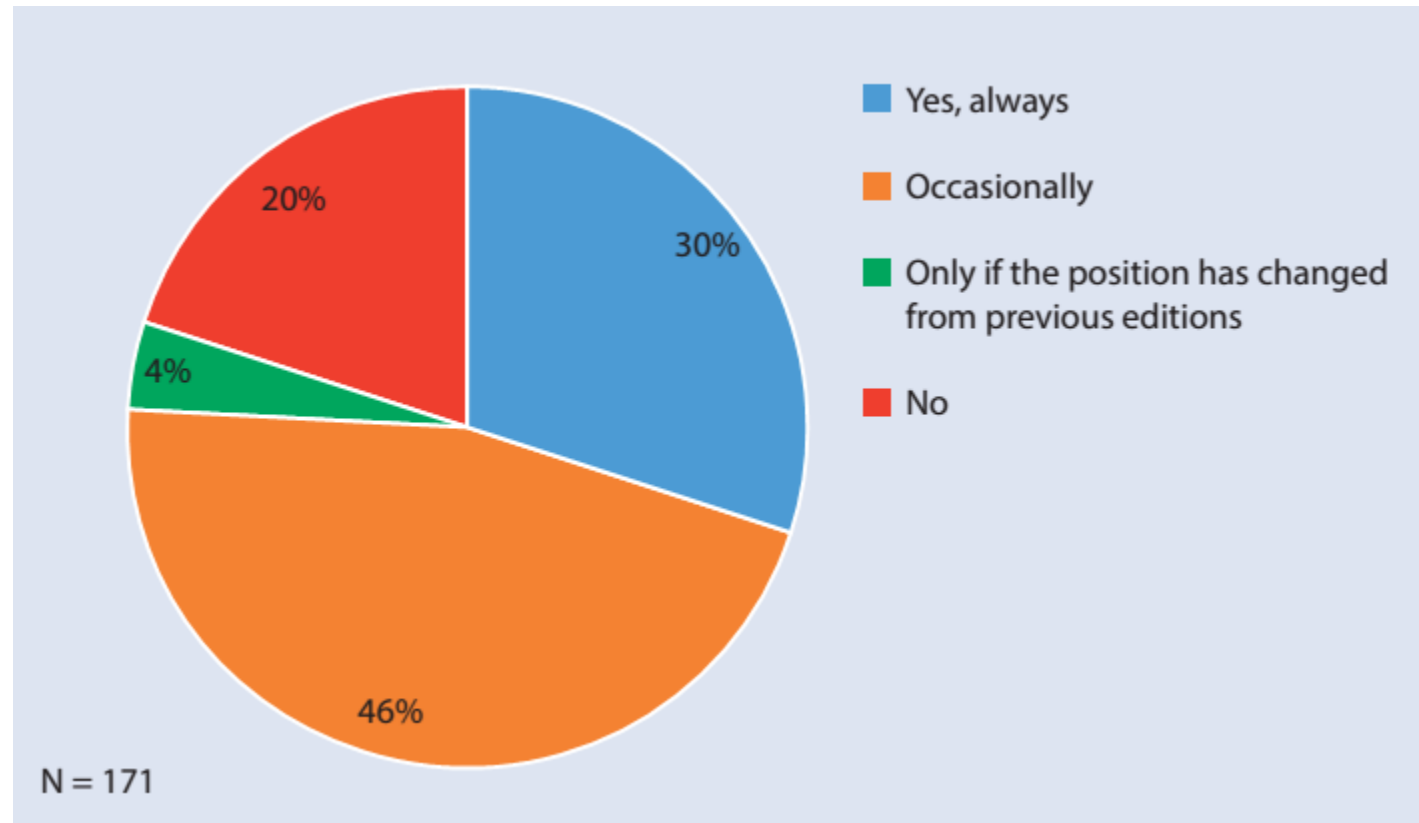




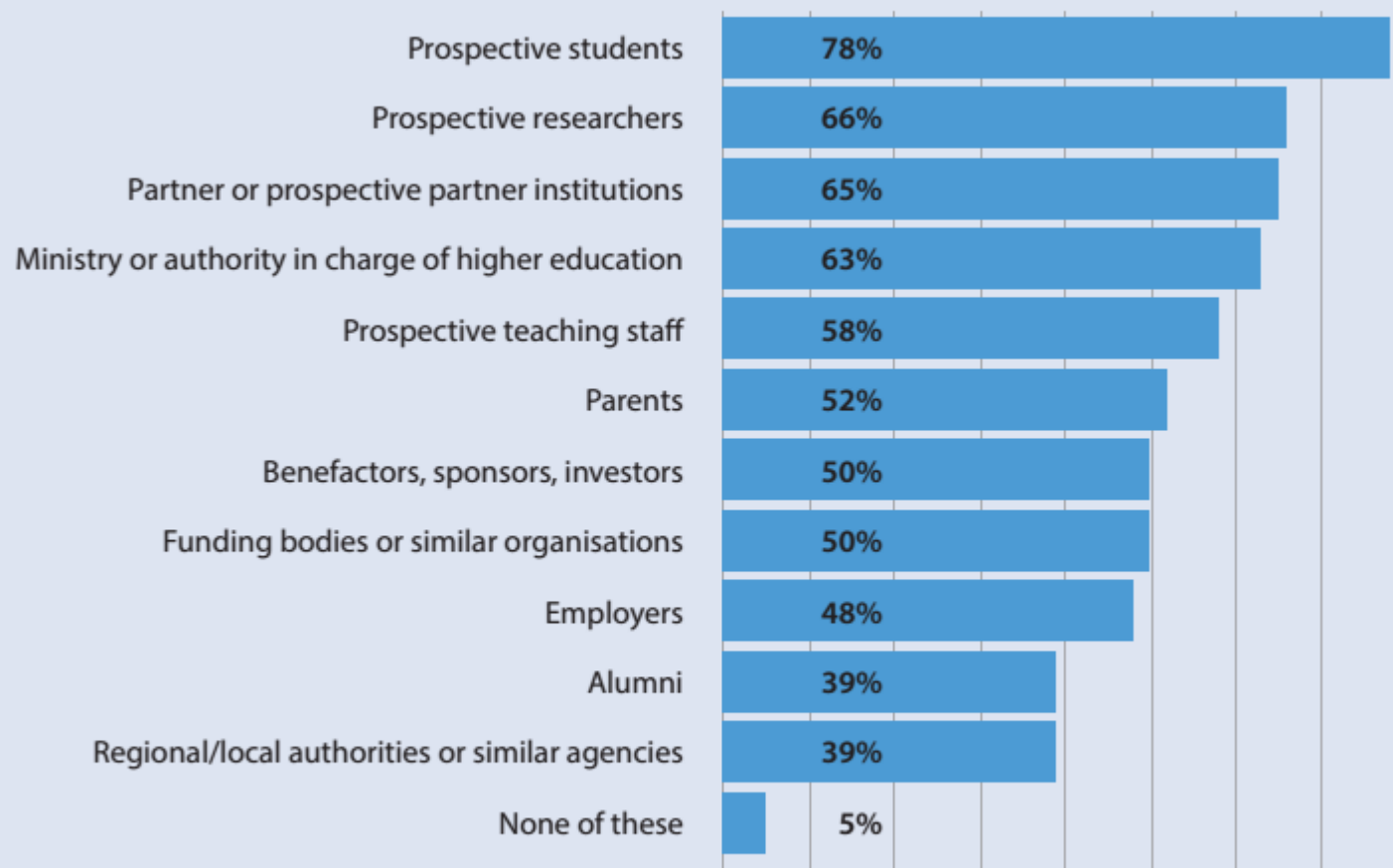
# Komunikowanie społeczności



# Wykorzystanie w promocji



# Kto jest podatny na rankingi



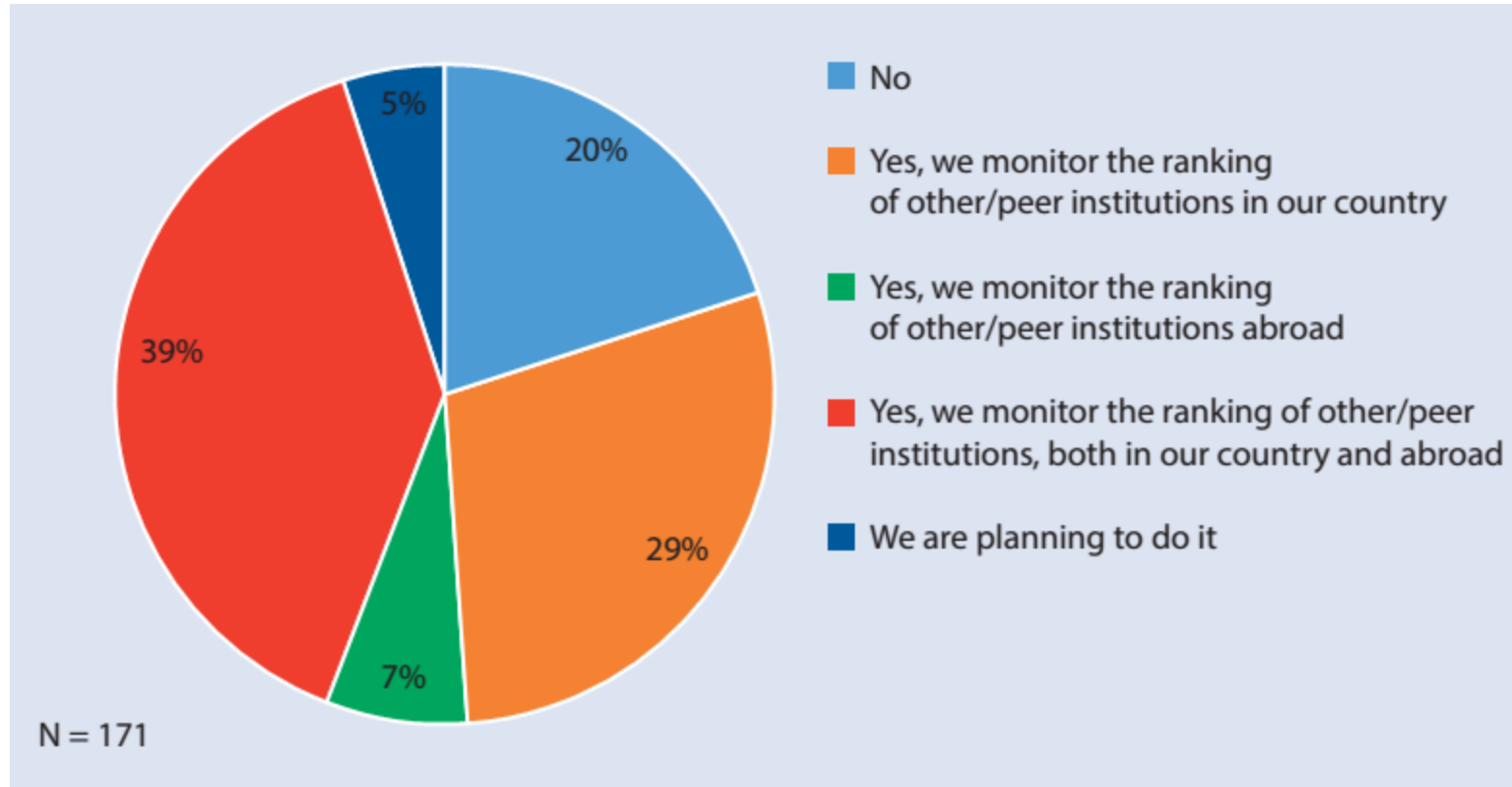
N = 171. The results do not add up to 100% as respondents to this question could indicate multiple replies.

# Komu komunikujemy

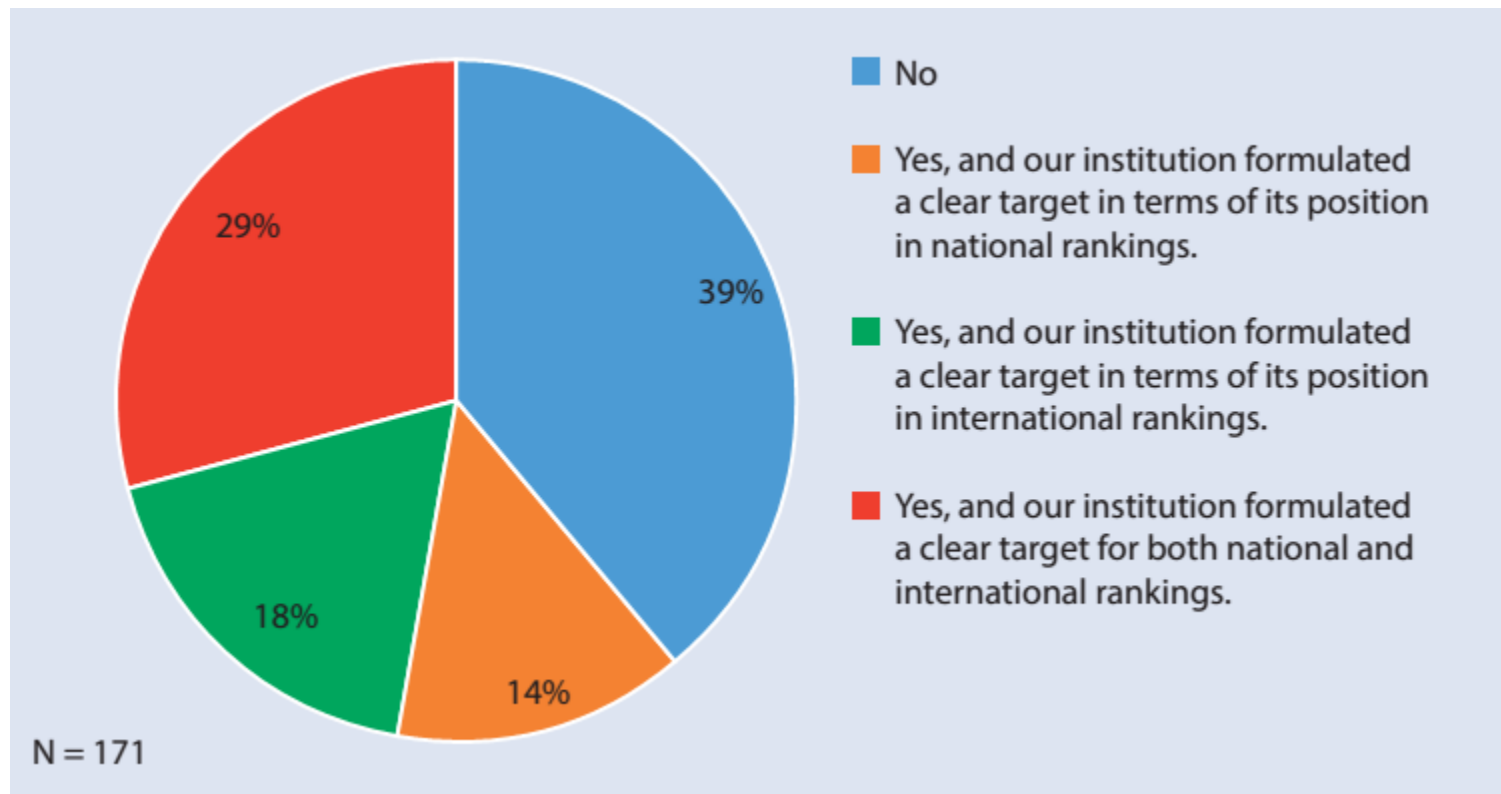
	Yes, in a systematic way	Occasionally	Only if our position has improved from previous editions	No	No answer
Ministry or authority in charge of higher education	23%	33%	4%	39%	1%
Funding agencies or similar organisations	18%	33%	2%	44%	3%
Regional/local authorities or similar agencies	15%	41%	3%	38%	3%
Future students	40%	32%	4%	23%	1%
Parents	30%	25%	3%	40%	2%
Employers	22%	37%	3%	36%	2%
Benefactors, sponsors, investors	22%	41%	5%	28%	4%
Partner institutions	21%	46%	4%	26%	3%
The media	32%	43%	7%	17%	1%
The local/regional community	20%	36%	5%	36%	3%
The wider public	20%	39%	4%	33%	4%
Other stakeholders or partners (hospitals, companies, NGOs...)	10%	37%	2%	44%	7%

N = 171. The results do not add up to 100% as respondents to this question could indicate multiple replies.

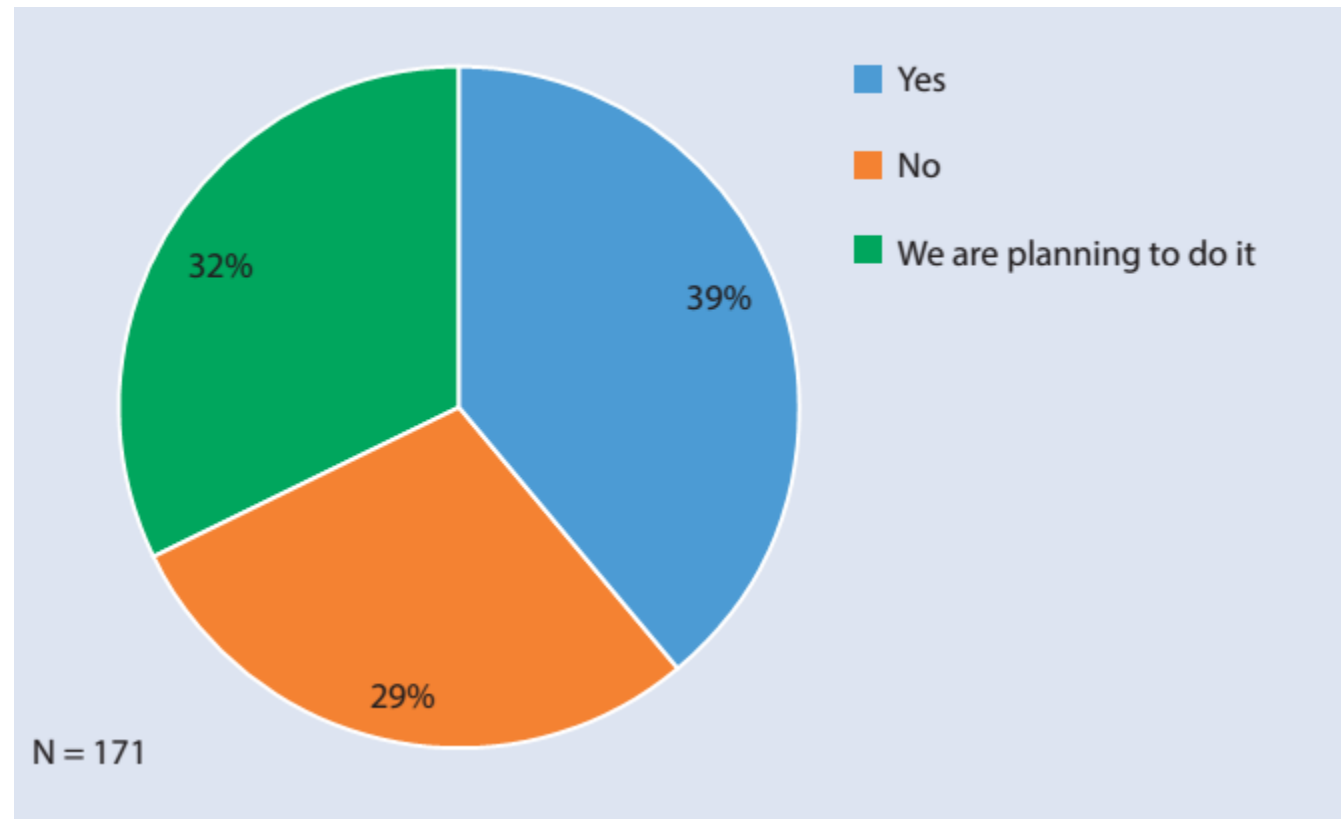
# Monitorowanie innych uczelni



# Ranking a strategica



# Wykorzystanie rankingów



# Wpływ rankingu na decyzje wewnętrzne

Strategic, organisational, managerial or academic actions taken	
There was no influence.	31%
Policies have been revised.	27%
Formal procedures remained the same, but a new focus was given to specific features.	26%
Some research areas have been prioritised.	23%
Recruitment and promotional criteria have been changed.	21%
Formal procedures have been revised.	17%
Resource allocation switched/changed.	14%
I believe it happens, but cannot really tell how.	14%
Some departments/entities/programmes have been established.	11%
Student entry criteria have been revised.	9%
Some departments/entities/programmes have been closed or merged.	8%
There was a merger with an external entity (other HEI, research institute...).	5%

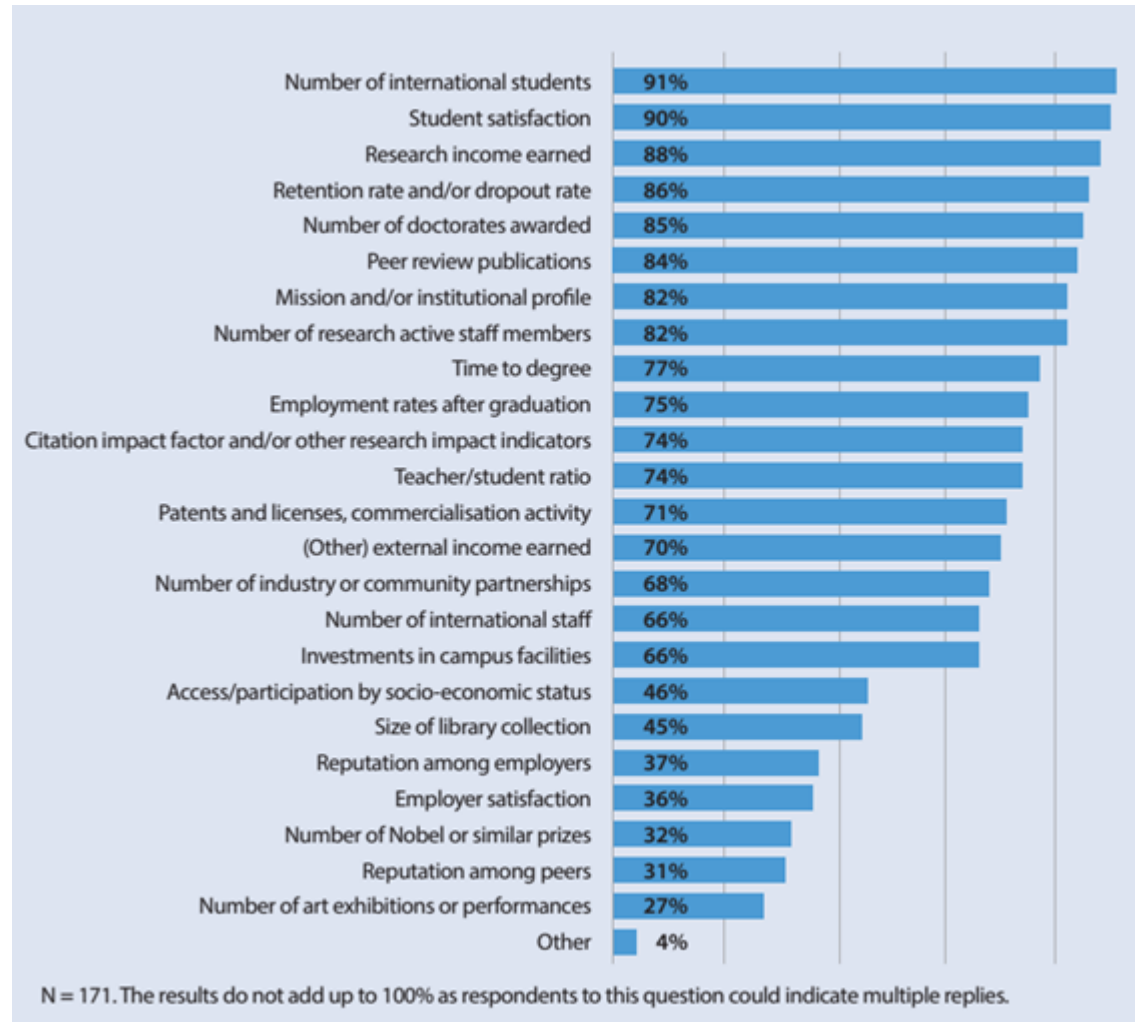
**N = 171.** The results do not add up to 100% as respondents to this question could indicate multiple replies.



# Wpływ rankingu na decyzje wewnętrzne II

Institutional decisions taken because of rankings	N = nationally ranked HEIs (109)	N = internationally ranked HEIs (127)	N = all RISP respondents (171)
Formal procedures have been revised.	17%	18%	17%
Formal procedures have remained the same, but a new focus has been given to specific features.	28%	29%	26%
Policies have been revised.	33%	31%	27%
Some research areas have been prioritised.	28%	22%	23%
Resource allocation has switched/changed.	20%	16%	14%
Some departments/entities/programmes have been closed or merged.	10%	7%	8%
Some departments/entities/programmes have been established.	13%	9%	11%
Recruitment and promotional criteria have been changed.	21%	21%	21%
Student entry criteria have been revised.	14%	11%	9%
There was a merger with an external entity (other HEI, research institute...).	6%	4%	5%
I believe it happens, but cannot really tell how.	16%	13%	14%
There was no influence.	21%	29%	31%

# Wskaźniki istotne



# **EUA MEMBERS' PARTICIPATION IN U-MULTIRANK: EXPERIENCES FROM THE FIRST ROUND**

BY TIA LOUKKOLA AND RITA MORAIS

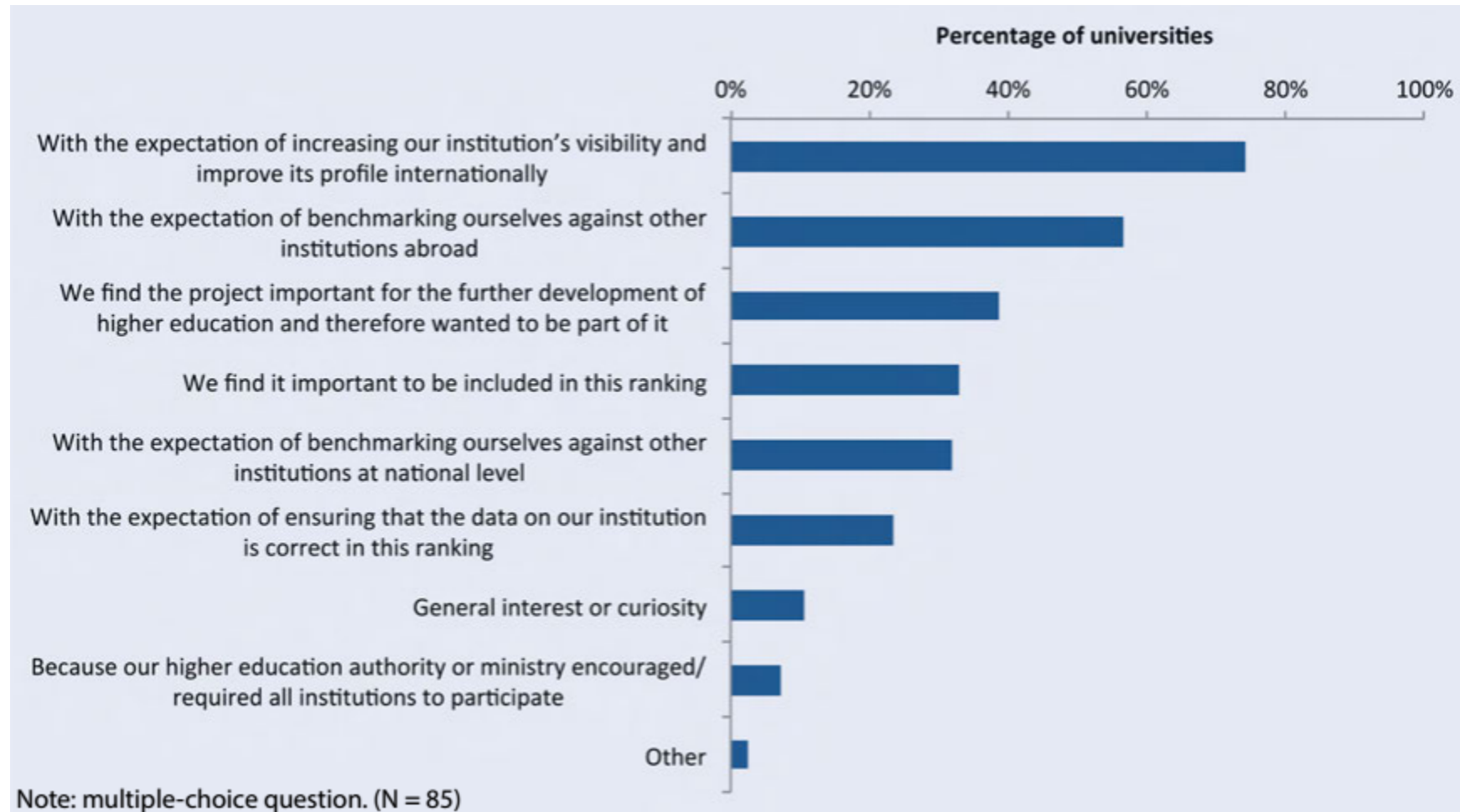
# Preliminaria

- UMR is a multi-dimensional ranking of higher education institutions developed by a consortium led by the Centre for Higher Education (CHE) and the Center for Higher Education Policy Studies (CHEPS) at the University of Twente. Other partner organisations include the Centre for Science and Technology Studies from Leiden University (CWTS), Catholic University Leuven, Elsevier, Bertelsmann Foundation, Push and Folge 3 (UMR website).
- UMR was launched at the initiative of the European Commission. Following a feasibility study finalised in 2011 (van Vught 2011), the Commission explained the rationale behind U-Multirank as follows: *a new performance-based ranking and information tool for profiling higher education institutions, aiming to radically improve the transparency of the higher education sector, with first results in 2013. By moving beyond the research focus of current rankings and performance indicators, and by allowing users to create individualized multidimensional rankings, this independently run tool will inform choice and decision-making by all higher education stakeholders (EC 2011).*
- UMR received a total of €2 million in EU funding from the Lifelong Learning Programme in 2013-15, with the possibility of a further two years of seed-funding in 2015-2017. However, during this period, in addition to further developing and implementing the UMR the consortium is also expected to devise a long-term business plan that would allow an independent organisation to run the ranking thereafter (UMR website).

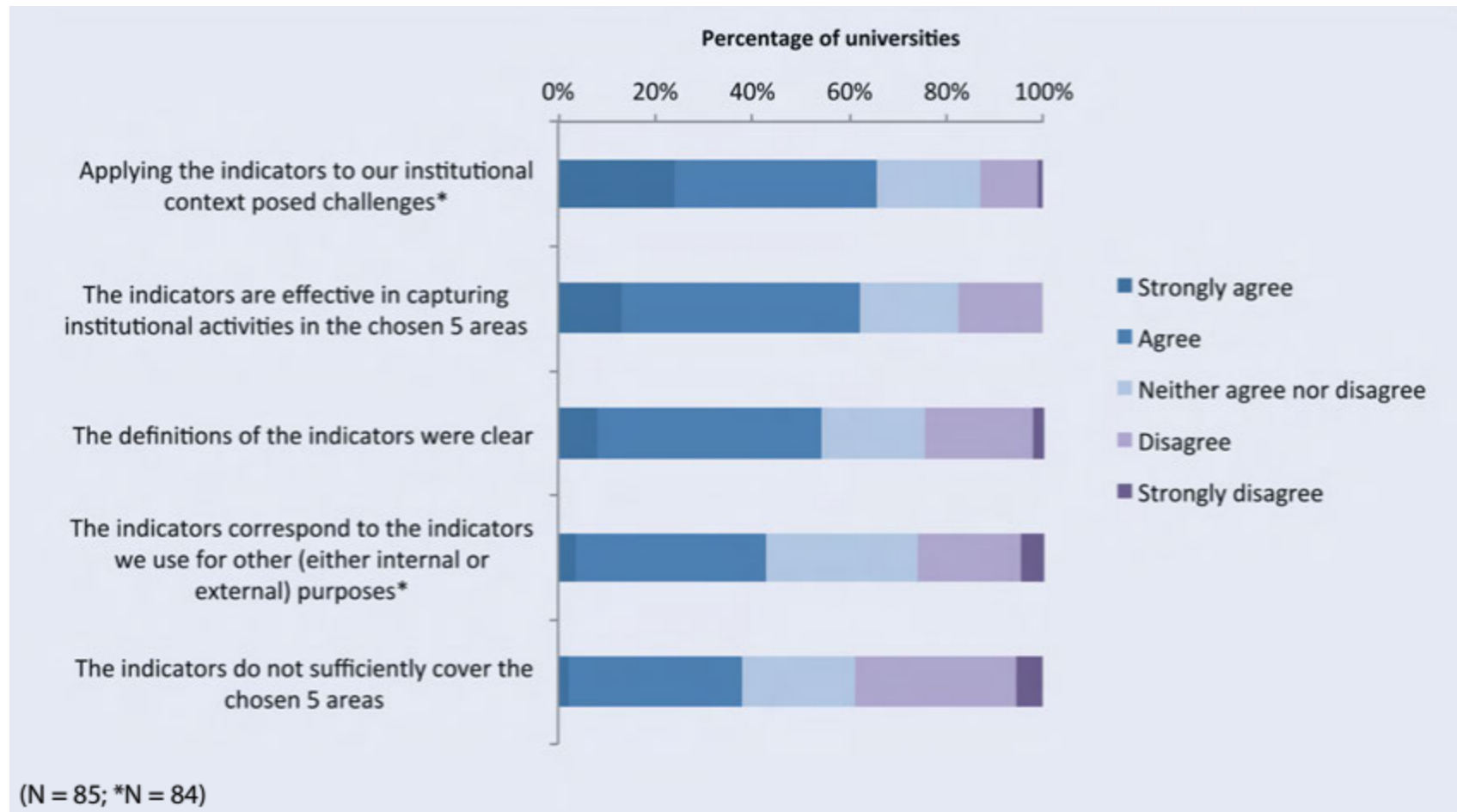
# Metodologia

- With regard to the methodology of the ranking, the aim is to reflect the multi-dimensional nature of a higher education institution and so UMR's indicators cover 5 areas: teaching and learning, research, knowledge transfer, international orientation and regional engagement.
- In addition, there is some general information related to the size and age of the institution (UMR website).
- The data included in UMR are drawn from the following sources: provided by the institutions directly, international bibliometric and patent databases and student surveys (completed by students at participating institutions) (UMR website).
- The 2014 UMR edition included the following fields: business studies, electrical engineering, mechanical engineering and physics. In 2015, UMR will be expanded to cover psychology, computer science and medicine (UMR website).
- 879 higher education institutions from Europe and beyond were included in the 2014 edition of UMR. While over 70 countries are present in the UMR, around 62% of the institutions are from Europe. Over 500 of the institutions actively provided data for UMR in its first round. The rest are included in UMR only through bibliometric and patent data that have been drawn from publicly available sources. Bibliometric
- data included are based on the Thomson Reuters database (UMR website).
- Comparison between the universities included in the UMR published in May 2014 and EUA members shows that just less than half of higher education institutions (42%) included in the first results of UMR are EUA members. On the other hand, taking only into account the EUA membership, almost half of EUA members (47.1%) are included in UMR, whether by actively providing data or through publicly available data. Out of these institutions, 77.5% actively provided data to UMR, while 22.5% were included through publicly available.

# Dlaczego U Multirank



# Ocena wskaźników



# Nakłady i czas

Number of individuals in the institution involved in data collection for UMR	Count (n)	Percentage
< 5	10	12.0%
5 – 10	23	27.7%
10 – 15	23	27.7%
15 – 20	10	12.0%
20 – 25	10	12.0%
≥ 25	7	8.4%

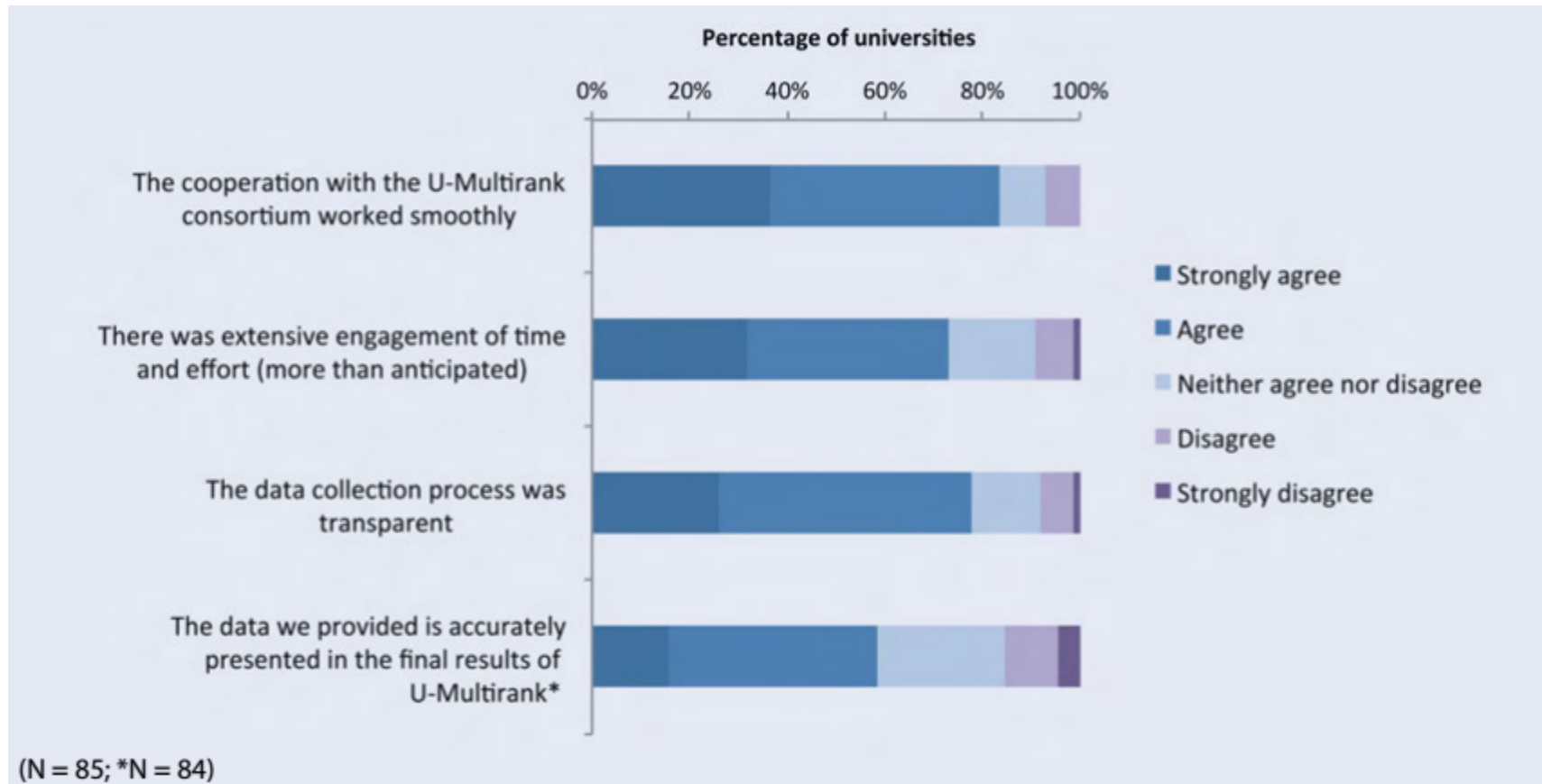
N = 83

Time spent (days) in collecting data for UMR	Count (n)	Percentage
< 10	17	20.7%
10 – 20	31	37.8%
20 – 30	10	12.2%
30 – 40	11	13.4%
40 – 50	7	8.5%
≥ 50	6	7.3%

N = 82

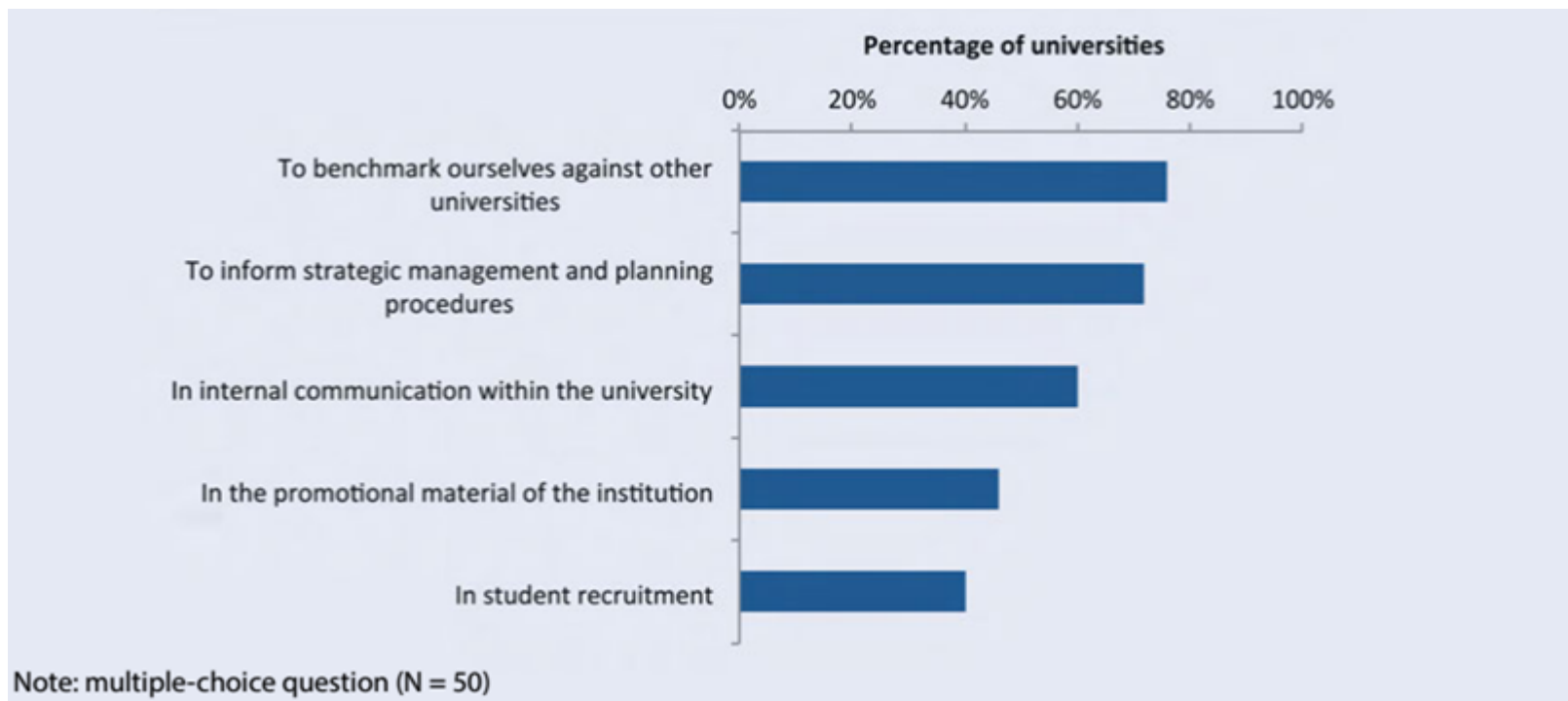


# Współpraca z Konsorcjum

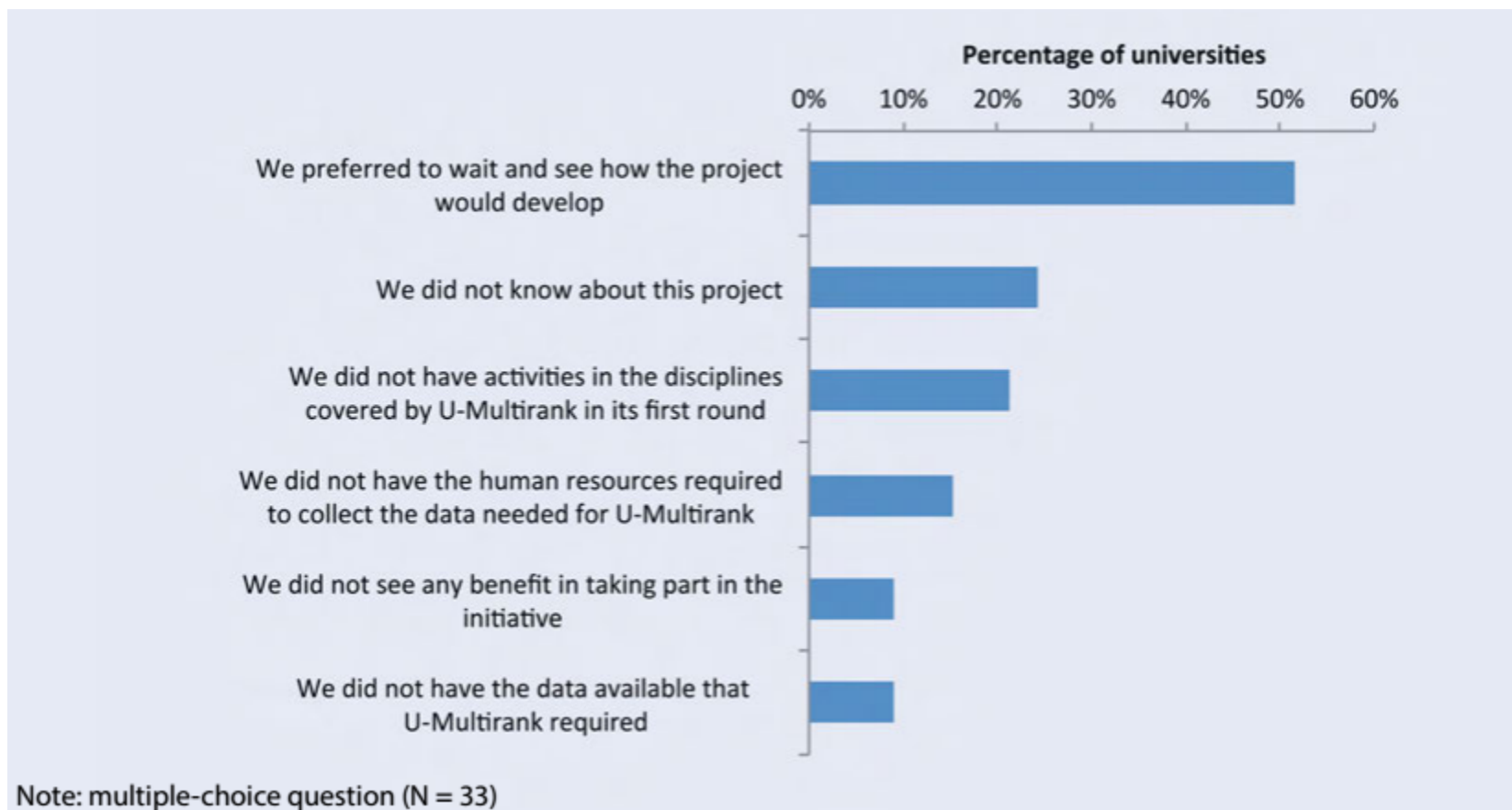


# Pożytki

We do not use or are not planning to use the results for anything specific	9	10.7%
We do not know yet	25	29.8%
We are already using or planning to use the results	50	59.5%



# Przyczyny odmowy



# Cytaty z ankiet

- “(...) we feel that there is a **need** for a balanced assessment of universities in terms of different activities (education, research, innovation etc.) which e.g. QS and THE cannot give. U-Multirank has the potential to fill this need.” (University from Sweden)
- “The **benefits** of U-Multirank over other more traditional rankings are that it is a multidimensional, transparent and more user-friendly tool.” (University from Norway)
- “**Data** Collection is a heavy burden. Data for many indicators are not available in our regular reports. We have doubts about the consistency of data (...)” (University from Hungary)
- “The field **data** collection process is very time consuming. There were some difficulties in interpreting some definitions and to adjust them to the national context.” (University from Portugal)
- “Some main **indicators** do not correspond with the internal logics of national university systems or show major methodical weaknesses (e.g. graduation rate does not take into account international semesters).” (University from Germany)
- “The **process** of collecting data for the survey was too long. Some data was difficult to generate (i.e. division of funds spent for science transfer of knowledge, etc.). A lot of data in the survey could only be estimated. (...) Data collection and reporting at the university level is not [in line with] Multirank expectations.” (University from Poland)

# Key findings

- About one-third of EUA members contributed actively to the first round of UMR. However, many others are clearly waiting to see how the initiative develops and are considering joining in the future.
- Whether a university took part in UMR or not, all expressed major **concerns regarding the interpretation** of the UMR indicators across different institutions and countries and thus the **validity of the data provided**. This concern is backed up by the response from those actively providing data about challenges in collecting the data in the format requested.
- Collecting data for UMR required **considerable resources and the amount of work** surprised many of those providing data for UMR. The **adequacy of the indicators** in different institutional contexts was a concern.
- Cooperation with the UMR consortium worked smoothly although a small minority was not happy with the way their data was presented in the final results.
- The **benefits** of participation for an individual university are still **rather unclear**: four in 10 universities have no plans to use the results of UMR or do not yet know how they would do so.

# Wnioski

- Poglądy na temat rankingu U Multirank są zróżnicowane.
- Potwierdza się, że rankingi mają wpływ na procesy kształtowania planów i strategii, ale wpływ ten ma spontaniczny charakter.
- Proces zbierania i analizy danych to jest kluczowy dla korzystania z wyników, nie zawsze dane są wiarygodne.
- Warto podjąć debatę o celowości budowy międzynarodowej bazy danych (i zestawu wskaźników) zamiast korzystania różnych zestawów w różnych rankingach.
- Wskaźniki nie zawsze są prawidłowo powiązane z jakością procesu kształcenia.